Lesson 13 Introduction to Quality Solutions
Solved Problem \#1: see textbook
The following problems should be done manually and graphs should be to an appropriate scale.
\#1: The following is a list of work done by an automobile service shop.

| Ticket No. | Work |
| :---: | :--- |
| 1 | Tires |
| 2 | Lube \& oil |
| 3 | Tires |
| 4 | Battery |
| 5 | Lube \& oil |
| 6 | Lube \& oil |
| 7 | Lube \& oil |
| 8 | Brakes |
| 9 | Lube \& oil |
| 10 | Tires |
| 11 | Brakes |
| 12 | Lube \& oil |
| 13 | Battery |
| 14 | Lube \& oil |
| 15 | Lube \& oil |


| Ticket No. | Work |
| :---: | :--- |
| 16 | Tires |
| 17 | Lube \& oil |
| 18 | Brakes |
| 19 | Tires |
| 20 | Brakes |
| 21 | Lube \& oil |
| 22 | Brakes |
| 23 | Transmission |
| 24 | Brakes |
| 25 | Lube \& oil |
| 26 | Battery |
| 27 | Lube \& oil |
| 28 | Battery |
| 29 | Brakes |
| 30 | Tires |

a. Prepare a check sheet showing the number of times each type of work was performed?

| Work | \# Times |
| :--- | ---: |
| Tires | 6 |
| Lube \& Oil | 12 |
| Battery | 4 |
| Brakes | 7 |
| Transmission | 1 |
| Total | 30 |

b. Prepare a Pareto diagram for the type of work performed?

## Automobile Shop Service Work


\#2: An air conditioning repair department manager has compiled data on the primary reason for 41 service calls for the previous week as shown in the table below.

| Job <br> Number | Problem | Customer <br> Type |
| :---: | :---: | :---: |
| 301 | F | R |
| 302 | O | R |
| 303 | N | C |
| 304 | N | R |
| 305 | W | C |
| 306 | N | R |
| 307 | F | R |
| 308 | N | C |
| 309 | W | R |
| 310 | N | R |
| 311 | N | R |
| 312 | F | C |
| 313 | N | R |
| 314 | W | C |
| 315 | F | R |
| 316 | O | C |
| 317 | W | C |
| 318 | N | C |
| 319 | O | C |
| 320 | F | R |
| 321 | F | R |


| Job <br> Number | Problem | Customer <br> Type |
| :---: | :---: | :---: |
| 322 | O | R |
| 323 | F | R |
| 324 | N | C |
| 325 | F | R |
| 326 | O | R |
| 327 | W | C |
| 328 | O | C |
| 329 | O | C |
| 330 | N | R |
| 331 | N | R |
| 332 | W | R |
| 333 | O | R |
| 334 | O | C |
| 335 | N | R |
| 336 | W | R |
| 337 | O | C |
| 338 | O | R |
| 339 | F | R |
| 340 | N | R |
| 341 | O | C |

Key:

| Problem Type |  | Customer Type |  |
| :---: | :--- | :---: | :--- |
| N | Noisy | C | Commercial customer |
| F | Equip. Failure | R | Residential customer |
| W | Runs warm |  |  |
| O | Odor |  |  |
|  |  |  |  |

a. Prepare a check sheet showing the repair problem type?

| Problem Type | \# Times |
| :--- | ---: |
| Noisy | 13 |
| Equip. Failure | 9 |
| Runs warm | 7 |
| Odor | 12 |
| Total | 41 |

b. Prepare a Pareto diagram for the repair problem type?

\#3: The number defective by time for a company which produces computer monitors was obtained by an analyst who observed the number of defectives through out the work day. The work day begins at 8:00am and ends at $5: 00 \mathrm{pm}$. Workers are given a $15-$ minute break at $10: 15 \mathrm{am}$, and $3: 15 \mathrm{pm}$. Lunch is at 12:00noon. The data is in the table below.

|  |  |
| :---: | :---: |
| Time | \# Defective |
| 8:00 AM | 1 |
| 8:15 AM | 0 |
| 8:30 AM | 0 |
| 8:45 AM | 1 |
| 9:00 AM | 0 |
| 9:15 AM | 1 |
| 9:30 AM | 1 |
| 9:45 AM | 2 |
| 10:00 AM | 3 |
| 10:30 AM | 1 |
| 10:45 AM | 0 |
| 11:00 AM | 0 |
| $11: 15 \mathrm{AM}$ | 0 |
| $11: 30 \mathrm{AM}$ | 1 |
| 11:45 AM | 3 |


| Time |  |
| :---: | :---: |
| \# Defective |  |
| 1:00 PM | 1 |
| 1:15 PM | 0 |
| 1:30 PM | 0 |
| 1:45 PM | 1 |
| $2: 00 \mathrm{PM}$ | 1 |
| $2: 15 \mathrm{PM}$ | 0 |
| $2: 30 \mathrm{PM}$ | 2 |
| $2: 45 \mathrm{PM}$ | 2 |
| $3: 00 \mathrm{PM}$ | 3 |
| $3: 30 \mathrm{PM}$ | 0 |
| $3: 45 \mathrm{PM}$ | 1 |
| $4: 00 \mathrm{PM}$ | 0 |
| $4: 15 \mathrm{PM}$ | 0 |
| $4: 30 \mathrm{PM}$ | 1 |
| $4: 45 \mathrm{PM}$ | 3 |

a. Prepare a run chart showing the number of defectives by time?

b. What can you conclude?

Defects are highest just before breaks, lunch, and quitting time.
\#4: In the following table are the calls that were recorded for an emergency 911 call between 1:00am and 2:30am. As you can see more than one call can occur in any given minute. Three operators were on call on this particular night.

| Call | Time |
| :---: | :---: |
| 1 | $1: 03$ |
| 2 | $1: 06$ |
| 3 | $1: 09$ |
| 4 | $1: 11$ |
| 5 | $1: 12$ |
| 6 | $1: 17$ |
| 7 | $1: 21$ |
| 8 | $1: 27$ |
| 9 | $1: 28$ |
| 10 | $1: 29$ |
| 11 | $1: 31$ |
| 12 | $1: 36$ |
| 13 | $1: 39$ |
| 14 | $1: 42$ |
| 15 | $1: 43$ |
| 16 | $1: 44$ |
| 17 | $1: 47$ |
| 18 | $1: 48$ |
| 19 | $1: 50$ |
| 20 | $1: 52$ |
| 21 | $1: 53$ |


| Call | Time |
| :---: | :---: |
| 22 | $1: 56$ |
| 23 | $1: 56$ |
| 24 | $2: 00$ |
| 25 | $2: 00$ |
| 26 | $2: 01$ |
| 27 | $2: 02$ |
| 28 | $2: 03$ |
| 29 | $2: 03$ |
| 30 | $2: 04$ |
| 31 | $2: 06$ |
| 32 | $2: 07$ |
| 33 | $2: 08$ |
| 34 | $2: 08$ |
| 35 | $2: 11$ |
| 36 | $2: 12$ |
| 37 | $2: 12$ |
| 38 | $2: 13$ |
| 39 | $2: 14$ |
| 40 | $2: 14$ |
| 41 | $2: 16$ |
| 42 | $2: 19$ |

a. Prepare a check sheet showing the number of calls in each 15 minute interval?

| Time Interval |  | \# Calls |
| :---: | :---: | ---: |
| $1: 00$ | $1: 15$ | 5 |
| $1: 15$ | $1: 30$ | 5 |
| $1: 30$ | $1: 45$ | $\mathbf{6}$ |
| $1: 45$ | $2: 00$ | $\mathbf{9}$ |
| $2: 00$ | $2: 15$ | $\mathbf{1 5}$ |
| $2: 15$ | $2: 30$ | $\mathbf{2}$ |
|  | Total | $\mathbf{4 2}$ |

b. Based on this information, do you feel the three operators were sufficient to handle the call volume?

There were 15 calls between 2:00am and 2:15. If the length of each call was more than 3 minutes each, then the 3 operators would have been insufficient to answer the calls in a timely manner.
\#5: Prepare a simple cause-and-effect (Ishikawa) diagram to analyze the possible causes for a table lamp fails when turned on.
\#6: The human resources manager wants to determine if there is a relationship between age and absenteeism. She takes a random sample of several employees with different ages and records their absences. The sample results are shown below:

| Age | Absences |
| :---: | :---: |
| 24 | 6 |
| 30 | 5 |
| 22 | 7 |
| 25 | 6 |
| 33 | 4 |
| 27 | 5 |
| 36 | 4 |
| 58 | 1 |
| 37 | 3 |
| 47 | 2 |
| 54 | 2 |

a. Prepare an XY scatter diagram of the results? Use Age on the X-axis and Absences on the Yaxis.

b. Generalize your observations?

Younger people are absent more often than older people.

